

# Building a Modern Security Strategy

A Practical Approach

*Lee Roebig | Customer CISO*





# Who is **Lee Roebig** ?



**Customer CISO for Sekuro**



**Director of Strategy & Architecture practice**



**Completed numerous strategies across legal, health, insurance, construction, manufacturing, leisure, ASX listed companies.**



**17+ years in Technology, 10+ in Cyber Security**



**Held previous cyber security leadership roles in Australian multi-national organisations**

# Agenda

- ❖ CHALLENGES IN THE MODERN ENTERPRISE
- ❖ WHY WE NEED TO CHANGE
- ❖ HOW TO BUILD A MODERN, PRAGMATIC STRATEGY WITH KEY INGREDIENTS
- ❖ 3 KEY STRATEGIC INNOVATIONS THAT ACTUALLY WORK





# Challenges in the modern enterprise



# Things were simpler in the past

Our organisation and assets were like a castle. There was one bridge in, and huge walls around anything of value inside.

*It's easier to stop an attacker when you know where they'll come in.*

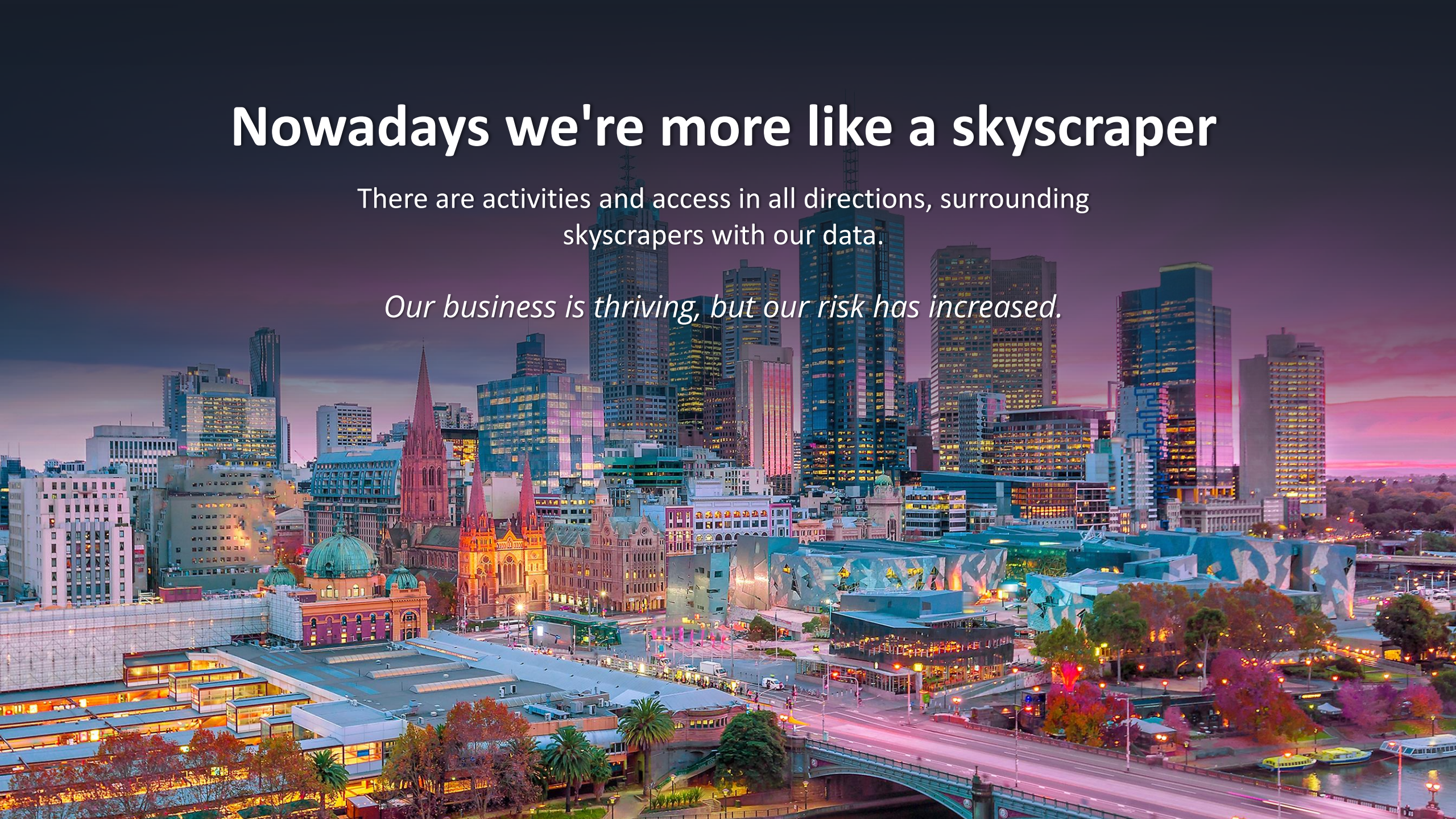




# Nowadays we're more like a skyscraper

There are activities and access in all directions, surrounding  
skyscrapers with our data.

*Our business is thriving, but our risk has increased.*







1

Raise some risks, slow down digital transformation. Consequence: We get ignored and bypassed.

2

Modernise our security program, compliment and accelerate the business securely. This is the correct approach.



## Unclear

High-level advice that doesn't properly articulate what good looks like

## Unrealistic

Suggesting things that are **far beyond budget/capabilities**

# Industry Pitfalls of Security Strategy

Stuck in the past – suggesting old techniques to solve new problems. Who needs another firewall?

Giving recommendations 'because that's what we do' or 'box ticking' instead of real benefit

## Unbeneficial

Advice so **non-prescriptive** that we don't know what to do with it.

## Unactionable



# Two Extremes..

No more  
secure than  
before but  
having papers  
to say you are

Either lead by  
compliance/audit



...or lead by  
technology

Buying all the  
shiny new toys  
with no clear  
purpose



What we need:

**A modern approach** to security that still  
address our compliance, manages our risks  
and gives us a clear way to holistically  
defend against modern attacks.





**But How?**

**By using key ingredients  
in our strategic recipe**



# The key principles to a successful strategy

Clear

Compliance considered, not compliance led

Realistic

Technology agnostic, but  
technology considered

Beneficial

Prescriptive but not restrictive

Actionable

Less pretty pictures, more real actions

Modern techniques

# Key Strategy Pillars

Be Holistic

## Analytics

Real-time observation across all pillars to understand interactions, anomalies and threat visibility.



## Governance & Risk

Manage risk, make strategic decisions within security to match business objectives.



## Compliance & Privacy

Adhering to regulatory obligations, standards and laws.



## People

Foster a culture that creates awareness & resilience in our people whilst measuring its effectiveness.



## Identities

Multi-step verification of users with automated, continuous provisioning and deprovisioning.



## Endpoints

Protecting our devices, anywhere anytime.



## Networks

Segmenting and isolating networks to protect our valuable assets.



## Infrastructure

Protect key infrastructure from misconfiguration and unauthorised access.



## Applications

Catalogue, assess, restrict access to and protect applications and APIs.



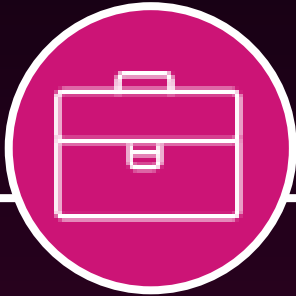
## Data

Store, manage and protect data from exfiltration & misuse.





# Suggested Process



## Map to your business goals

Work closely with your business, understand future plans, their concerns and how the security strategy can help then. **We're not always a cost centre!**



## Get Technical with the Engineers

Don't stay high-level, get down into the weeds with engineers. Understand what's possible, what actually works and where true gaps lie.



## Get prescriptive and innovative

Figure out what technologies exist that can creatively solve problems, design prescriptive outcomes that clearly articulate what good looks like.

**Map to, but don't  
stop at,  
compliance.**



# The final output



## Current & Future State Initiatives

The details on what is(n't) working currently, and what good looks like in the future (including technologies required). Clearly articulate what needs to be achieved!



## Prioritised Roadmap



## Executive Engagement



# The final output



## Current & Future State Initiatives



## Prioritised Roadmap

A detailed roadmap with prioritisation timelines for implementation of each target control. Start with Quick Wins.



## Executive Engagement





# The final output



**Future State Initiatives**



**Prioritised Roadmap**



**Executive Engagement**

Map your security objectives to business objectives – change security perception from cost centre to business enabler.



# Innovation trends



# 3

## Innovations



### Zero Trust Network Access – **Segmentation the Easy Way**

*Use Identity to dynamically drive network access. Remove inherent trust from networks – unify off-premises and on premises user experiences.*



### MFA and Authentication Policies – **Better and Faster**

*Be aware that MFA can be bypassed easily. Move towards passphrases, remove password expiry, transition long term towards passwordless with biometrics. Implement device-aware Identity systems and utilise that for contextual access policies.*

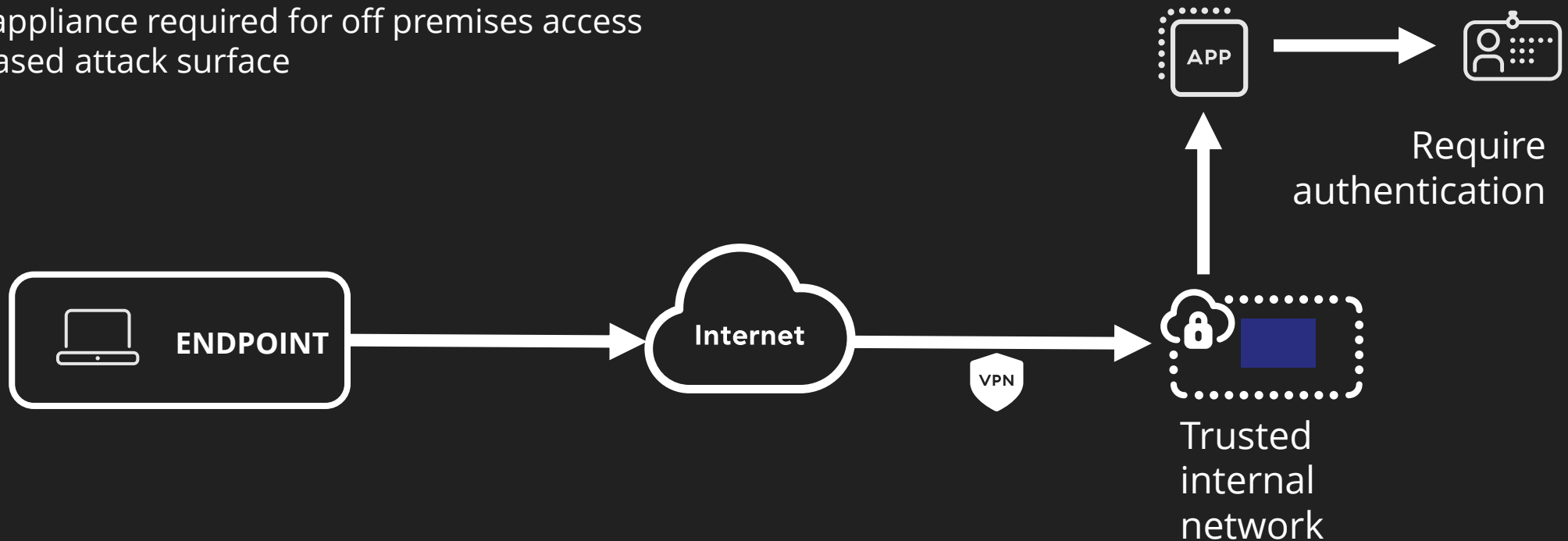


### Web Access Policies – **Think 'Cloud Apps' not 'Websites'**

**Avoid where possible blocking websites based on category/URL alone.**  
*Instead, get visibility into granular interactions with web/cloud apps like data flows and their content, activity like download/upload/share and instances like personal OneDrive vs Corporate.*

# The old way: Connect Users to Private Apps

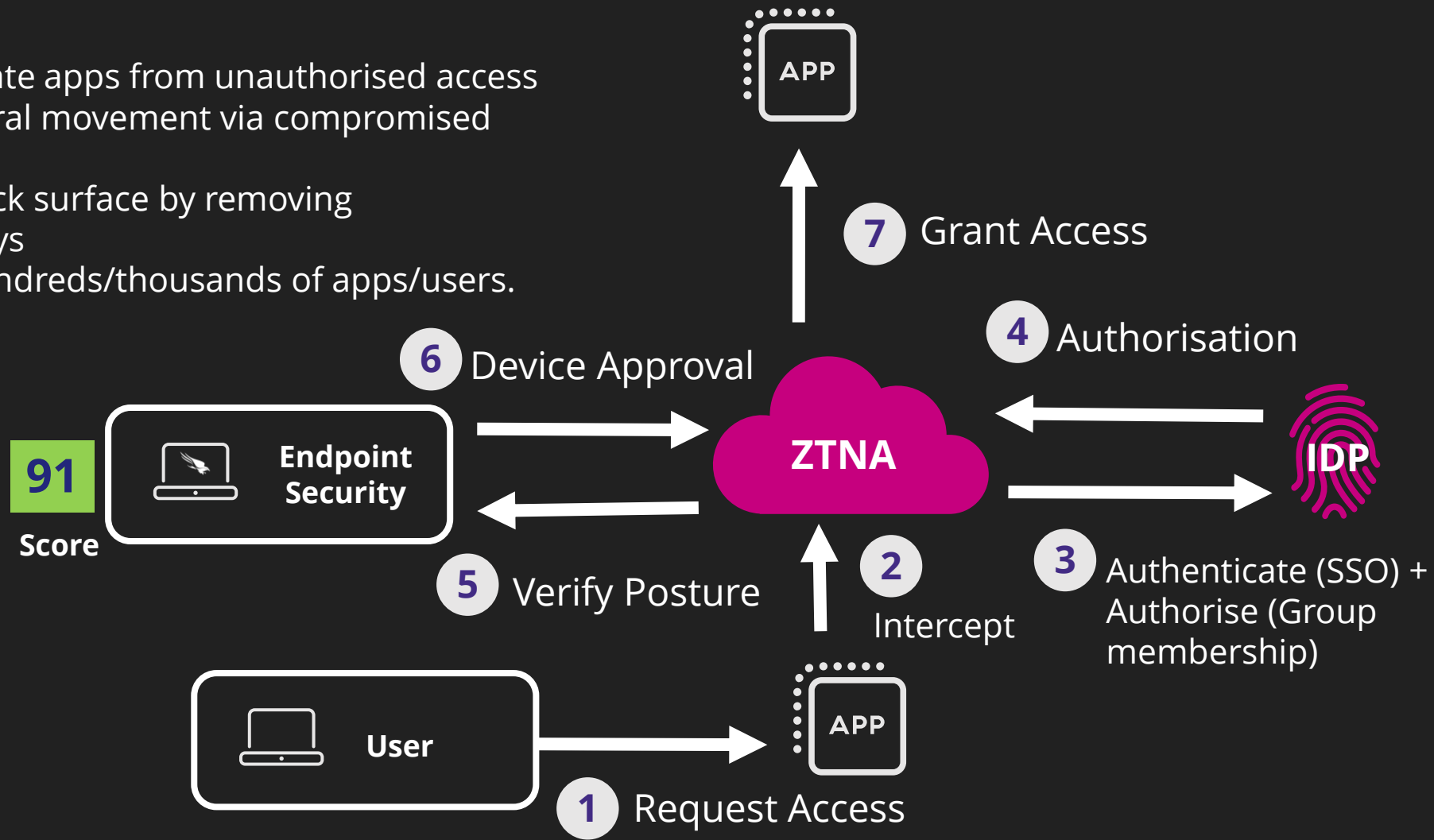
- Compromised credentials/device equals compromised app
- Lateral movement through compromised /rogue device on network
- VPN appliance required for off premises access
- Increased attack surface



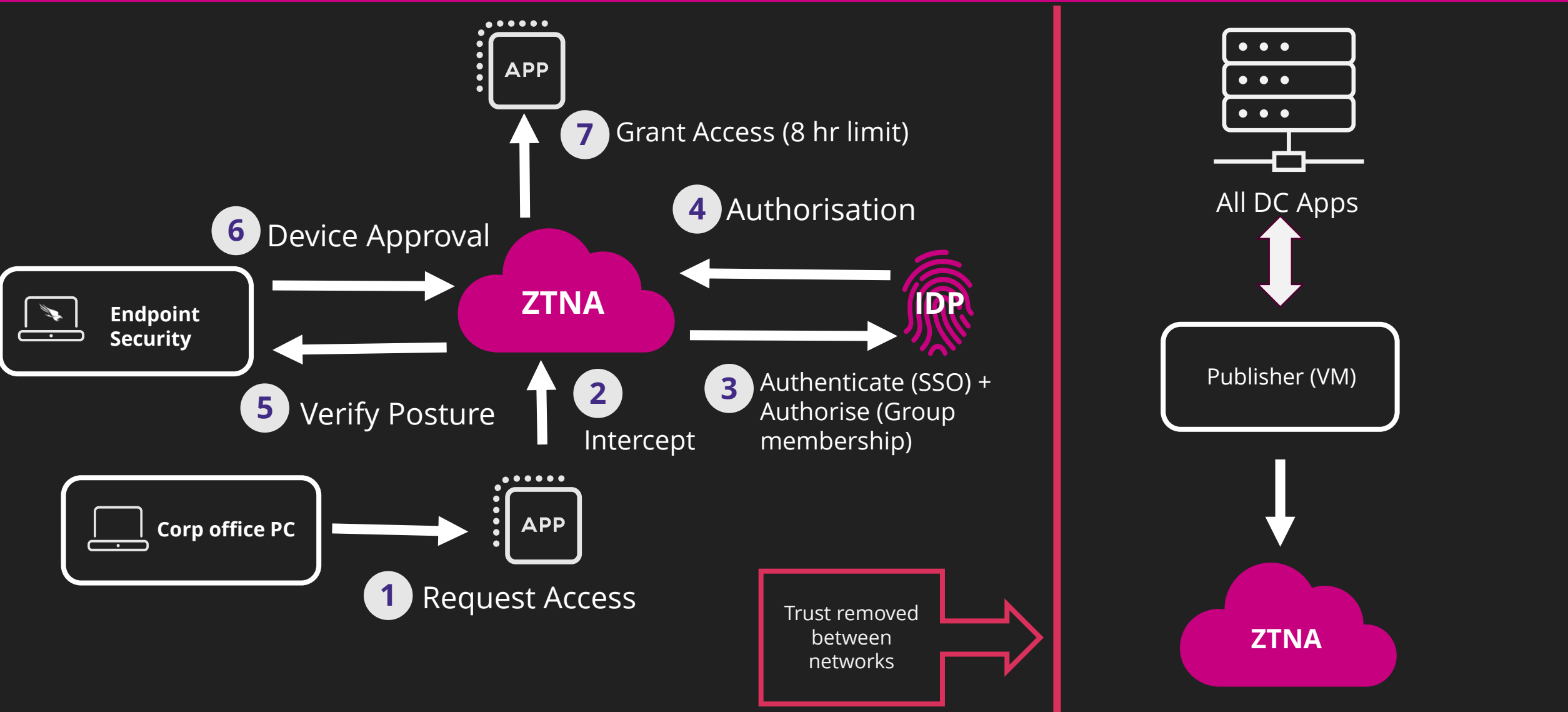


# The ZT Way: Connect Remote Users to Private Apps

- Protect private apps from unauthorised access
- Prevent lateral movement via compromised device
- Reduce attack surface by removing VPN gateways
- Scales to hundreds/thousands of apps/users.



# Corporate Office – Zero Trust Network Used Internally





A stylized, futuristic cityscape at night. The scene is dominated by a dark purple and blue color palette. Numerous tall, slender buildings are visible, many of which are illuminated with bright green and yellow neon lights. The lights create a sense of depth and perspective, with lines converging towards the horizon. The overall atmosphere is one of a high-tech, cyberpunk-inspired urban environment. The text "Thank you" is centered in the middle of the image in a large, white, sans-serif font.

# Thank you